

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) **May 21, 2015**

TRIMAS CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction
of incorporation)

001-10716

(Commission
File Number)

38-2687639

(IRS Employer
Identification No.)

39400 Woodward Avenue, Suite 130, Bloomfield Hills, Michigan

(Address of principal executive offices)

48304

(Zip Code)

Registrant's telephone number, including area code **(248) 631-5450**

Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 7.01 Regulation FD Disclosure.

On May 21, 2015, TriMas Corporation (the "Corporation") hosted an Investor and Analyst Day in New York. The presentation will be available on the Corporation's website at www.trimascorp.com under the Investor Relations section. A copy of the presentation is attached hereto as Exhibit 99.1.

The information furnished pursuant to this Item 7.01, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act") or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of the Corporation under the Securities Act of 1933, as amended or the Exchange Act.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits. The following exhibit is furnished herewith:

<u>Exhibit No.</u>	<u>Description</u>
99.1	TriMas Investor and Analyst Day - May 21, 2015

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TRIMAS CORPORATION

Date: May 21, 2015 By: /s/ David M. Wathen
Name: David M. Wathen
Title: Chief Executive Officer



Investor & Analyst Day Presentation

May 21, 2015
New York City





Welcome
Sherry Lauderback, VP, Investor Relations

Forward-Looking Statement

Any "forward-looking" statements contained herein, including those relating to market conditions or the Company's financial condition and results, expense reductions, liquidity expectations, business goals and sales growth, involve risks and uncertainties, including, but not limited to, risks and uncertainties with respect to the Company's plans for successfully executing the Cequent spin-off within the expected timeframe or at all, the taxable nature of the spin-off, future prospects of the companies as independent companies, general economic and currency conditions, various conditions specific to the Company's business and industry, the Company's ability to integrate Allfast and attain the expected synergies, and the acquisition being accretive, the Company's leverage, liabilities imposed by the Company's debt instruments, market demand, competitive factors, supply constraints, material and energy costs, technology factors, litigation, government and regulatory actions, the Company's accounting policies, future trends, and other risks which are detailed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2014, and in the Company's Quarterly Reports on Form 10-Q. These risks and uncertainties may cause actual results to differ materially from those indicated by the forward-looking statements. All forward-looking statements made herein are based on information currently available, and the Company assumes no obligation to update any forward-looking statements.

Non-GAAP Financial Measures

In this presentation, certain non-GAAP financial measures may be used. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measure may be found at the end of this presentation or in the earnings releases available on the Company's website. Additional information is available at www.trimascorp.com under the "Investors" section.

- 9:00 a.m. **Registration and Continental Breakfast**
- 9:30 a.m. **Welcome:** *Sherry Lauderback, VP, Investor Relations*
- 9:35 a.m. **Opening Remarks/The “New TriMas”:** *Dave Wathen, President & CEO*
- 9:50 a.m. **Packaging:** *David Pritchett, President*
- 10:05 a.m. **Energy:** *Kurt Allen, President*
- 10:20 a.m. **Q & A**
- 10:35 a.m. **Aerospace:** *Tom Aepelbacher, President*
- 10:50 a.m. **Engineered Components:**
Len Turner, President, Arrow Engine
Jerry Van Auken, President, Norris Cylinder
- 11:00 a.m. **TriMas Value Proposition:** *Bob Zalupski, CFO*
- 11:20 a.m. **TriMas Summary:** *Dave Wathen, President & CEO*
- 11:25 a.m. **Q & A**
- 11:40 a.m. **Closing Remarks and Wrap Up:** *Dave Wathen, President & CEO*
- 11:45 a.m. **Lunch:** All including Horizon Global Management Team

Corporate Leadership in Attendance



Dave Wathen
President & CEO
Joined TriMas in 2009



Bob Zalupski
Chief Financial Officer
Joined TriMas in 2002



Sherry Lauderback
VP, Investor Relations
Joined TriMas in 2007



Josh Sherbin
VP, General Counsel
Joined TriMas in 2005



Paul Swart
VP, Controller & CAO
Joined TriMas in 2003



Colin Hindman
VP, Human Resources
Joined TriMas in 2002

Business Unit Leadership



David Pritchett
President, Packaging
Years of Service
Industry – 19; TriMas – 19



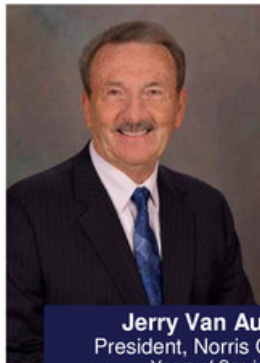
Kurt Allen
President, Energy
Years of Service
Industry – 31; TriMas – 18



Tom Aepelbacher
President, Aerospace
Years of Service
Industry – 1; TriMas – 12



Len Turner
President, Arrow
Years of Service
Industry – 38; TriMas – 28



Jerry Van Auken
President, Norris Cylinder
Years of Service
Industry – 16; TriMas – 8

Cequent Spin-Off Update

- Spin-off to result in two independent, publicly traded companies with increased strategic flexibility
- Filed initial S-1 Registration Statement on March 31st
- Capital structuring in process
- Expect TriMas to receive a tax-free dividend for consideration
- Transition services agreement being finalized
- Today's presentations assume successful spin-off – targeting completion in mid-2015



We believe a tax-free spin-off will create value for shareholders, customers and employees while accelerating TriMas' strategic transformation.



Opening Remarks
Dave Wathen, President & CEO

- Highly-engineered products serving defensible, focused markets
- Positioned to take advantage of macro trends
- Business units managed by experienced leaders
- Cequent spin-off simplifies and improves TriMas
- Key initiatives aligned with “New TriMas” vision and strategic priorities
- Focus on margin and return metrics

Execution of strategic initiatives will drive shareholder value.

(Dollars in millions; from continuing operations – All figures are for Full Year 2014)

New TriMas				Future Horizon Global	
PACKAGING	AEROSPACE	ENERGY	ENGINEERED COMPONENTS	CEQUENT AMERICAS	CEQUENT APEA
Revenue: \$337.7 Op. profit margin ⁽¹⁾ : 23.9%	Revenue: \$121.5 Op. profit margin ⁽¹⁾ : 15.2%	Revenue: \$206.7 Op. profit margin ⁽¹⁾ : 3.1%	Revenue: \$221.4 Op. profit margin: 15.4%	Revenue: \$446.7 Op. profit margin ⁽¹⁾ : 7.8%	Revenue: \$165.1 Op. profit margin ⁽¹⁾ : 5.3%
<ul style="list-style-type: none"> • Revenue: \$887 million • Segment Operating Profit⁽¹⁾: \$140 million • Operating Margin⁽¹⁾ %: ~16% • President & CEO: Dave Wathen • CFO: Bob Zalupski 			<ul style="list-style-type: none"> • Revenue: \$612 million • Segment Operating Profit⁽¹⁾: \$43 million • Operating Margin⁽¹⁾ %: ~7% • Future President & CEO: Mark Zeffiro • Future CFO: David Rice 		

Marketing leading businesses with higher margin profiles.

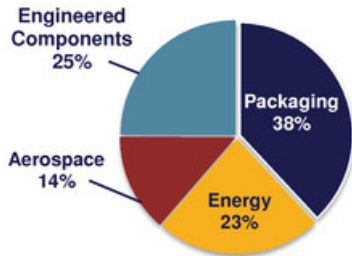
(1) Operating profit margin excludes "Special Items" and corporate expense. Special Items are provided in the Appendix.

- Proprietary, highly-engineered products
- Focused markets with leading market positions
- Strong brand names
- Well-established customer relationships (B2B)
- Barriers to entry include intellectual property and long-term customer contracts
- Opportunities for growth and margin expansion
- Strong cash flow generation and ROIC
- Management expertise

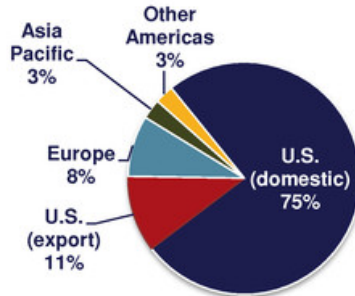
Diversified end markets, but common attributes.

2014 Revenue Breakdown

By Segment



By Geography



Broad Blue-Chip Customer Base Across End Markets

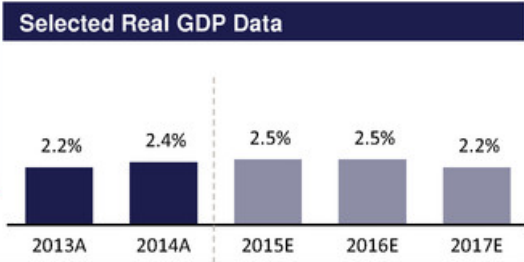


Geographic diversification and blue-chip customers.



The “New TriMas”
Dave Wathen, President & CEO

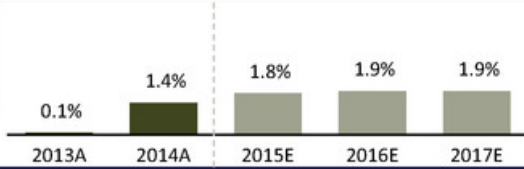
1 Slight uncertainty in North America albeit positive fundamentals



Key Considerations

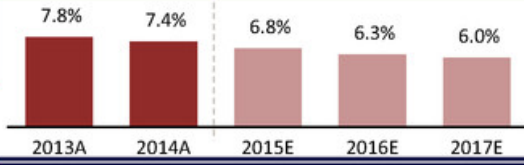
- US real GDP growth in Q1'15 slowed to 0.2%
 - Impacted by strength of US dollar, inclement weather and West Coast ports slowdown
- Overall fundamentals for the US remain relatively strong
 - Pace of hiring has increased and gasoline prices remain low
- Expectations for Fed's first interest rate hike since 2006 pushed back to September 2015 from June

2 Signs of improvement in Europe



- Growth outlook improving
- Bond buying stimulus driving down the Euro
- Banks have raised significant new capital to fund economic growth
- Potential Greek default in near-term could cause turmoil, but likely low risk of contagion

3 China weakness



- Economy is slowing, consumption is beginning to decline and employment growth is sluggish
- Global demand for Chinese products unlikely to expand significantly
- Real estate market continues to be challenged

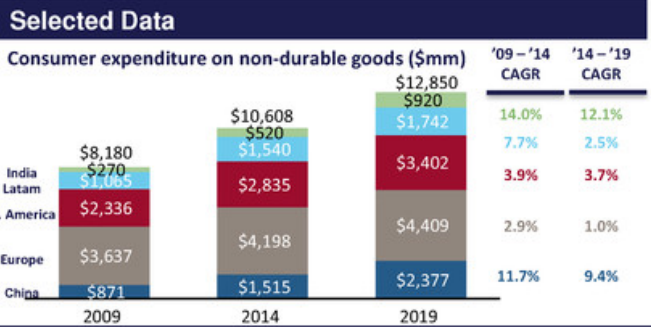
4 Foreign exchange headwinds



Managing in an uncertain macroeconomic environment.

Source: IMF, U.S. Federal Reserve and FactSet as of 5/1/2015.

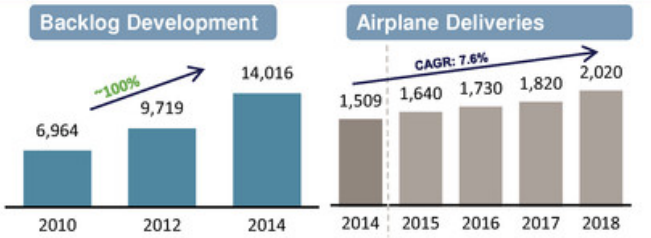
5 Continued momentum in non-durable goods



Key Considerations

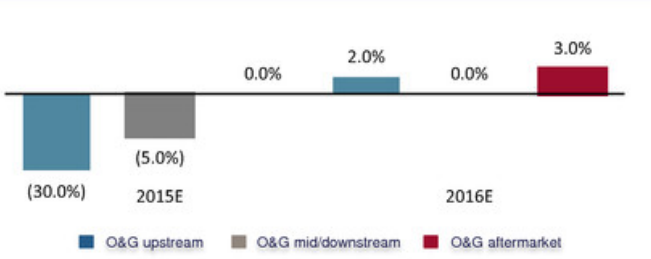
- Growth of middle class in emerging economies
- China and India expected to continue to grow at a strong rate
- Slowdown in Europe and Latin America in 2015

6 Record-high backlog for commercial aerospace



- 2014 – 2018E deliveries CAGR: 7.6%
- Backlog is up 400% from last trough of 2,803 airplanes in 2004
- Current backlog represent 8+ years based on the projected deliveries
- Revenue Passenger Miles expected to remain robust driven by low oil prices

7 Uncertainty in oil & gas spending



- Oil prices and rig activity have fallen ~50% since June 2014 peak
- 2015 growth expectations for upstream-focused⁽²⁾ and diversified, mid/down-stream focused⁽³⁾ players are down 33.5% and 9.0%, respectively, since Sep 2014

Source: IHS, EuroMonitor, Airline Monitor (Feb 2015) and FactSet as of 5/1/2015.
 Note: Non-durable goods consumer expenditure converted to US\$ using spot exchange rate for INR and CNY.
 (1) Bloomberg, Baker Hughes website, Wall Street research. Horizontal rigs represent only United States.
 (2) Upstream-focused players include Cameron, CARBO Ceramics, Halliburton, National-Oilwell Varco, Oil States, Schlumberger and Weatherford.
 (3) Mid/Down-stream focused players include Collax, Flowserve, ITT, Pentair, Rotork, SPX and Thermon.

Longer-Term Market Trends

- Growing global middle class at 4%+ CAGR with India and China leading the way
 - Record aircraft backlogs with delivery growth of more than 7% through 2018 – ongoing conversion to composites
 - Environmentally friendly packaging and dispensing solutions – new innovations focused on dispensing concentrated materials
 - Petrochemical conversions, new drilling, pumping, measurement and compression methods
 - Customer globalization – desire global suppliers with local plants and capabilities
 - Further industry consolidation – become more important to customers
-

VISION

To be a trusted global leader in delivering innovative, engineered product solutions to our customers with superior quality, speed and value.

Drive Profitable Growth

Enhance Margins

Optimize Resource and Capital Allocations

Be a Workplace of Choice for Great People

Strategies in place to drive increased shareholder value and returns.

Drive Profitable Growth

- Invest in higher-margin, higher-return products and end markets
- Collaborate with customers to develop value-added, innovative solutions
- Protect and increase market share through barriers to entry and proprietary products
- Pursue complementary acquisitions that exceed investment return and requirements

Increased focus on margin and return on growth initiatives.

Enhance Margins

- Grow higher-margin businesses faster, while exiting lower-margin products and markets
- Optimize flexible and lower-cost footprint
- Leverage and drive synergies from acquisitions
- Implement Lean and continuous improvement initiatives using the TriMas Operating System

Applying all tools and tactics to drive margin improvement.

Optimize Resource and Capital Allocations

- Deploy resources and capital based on highest expected risk-adjusted returns
- Leverage balance sheet and capital structure to enhance total shareholder returns
- Balance organic and acquisition-related investments with return of capital to shareholders
- Ensure teams have sufficient resources to execute strategic priorities

Disciplined capital and resource deployment.

Be a Workplace of Choice for Great People

- Attract, develop and retain the best talent
- Recognize and reward employees to drive the desired performance
- Communicate effectively throughout the organization
- Foster a culture of integrity, teamwork and accountability

Our most important asset is our people.

Strategic Takeaways

- Establishing metrics for “New TriMas” for growth, profitability and returns
- Businesses have profitable growth plans for product and geographic expansion
- Each business has achievable margin improvement plans through cost-out, productivity, business mix and Lean initiatives
- Continued multi-year capacity ramp-up in Packaging and Aerospace
- Energy priority is margin improvement
- Engineered Components balances growth and productivity

Outgrow our peers in revenue and earnings.



Packaging
David Pritchett, President

Packaging Overview

Overview

- Products designed to enhance customers' ability to store, transport, process and dispense
- Diverse products and customer base
- Key markets include industrial, food and beverage, health and beauty, and home care
- Unique solutions focused on solving customer needs and consumer satisfaction
- Differentiate by intellectual property, quality, safety, delivery speed and compliance



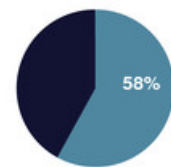
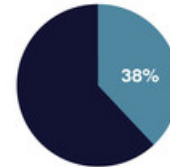
(Unaudited, dollars in millions)

Financial Snapshot

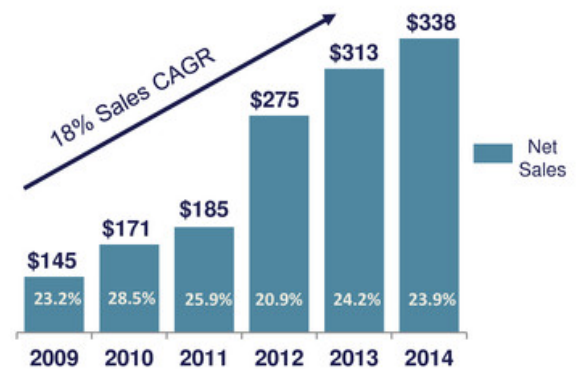
2014 Segment Contribution⁽¹⁾

By Revenue

By Operating Profit⁽²⁾



Net Sales & Operating Profit Margins⁽²⁾



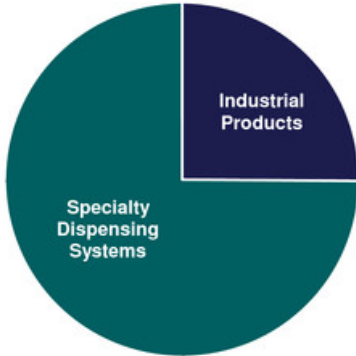
Track record of profitable growth.

⁽¹⁾ Future TriMas segment contribution excluding Cequent businesses.

⁽²⁾ Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). Special Items for each period are provided in the Appendix.

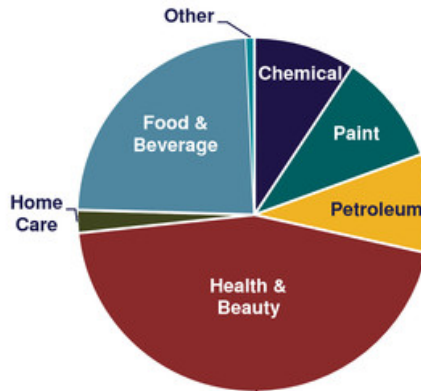
Packaging Overview

Approximate 2014 Net Sales⁽¹⁾:



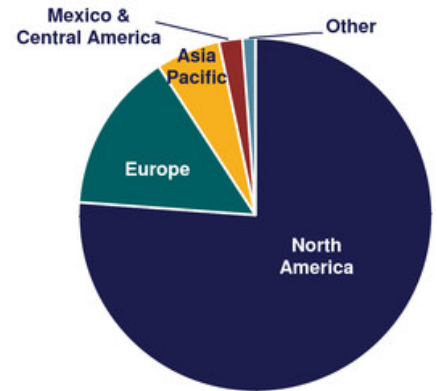
Product

- Acquisitions of Arminak and Lion Holdings significantly increased dispensing capabilities
- Maintaining market share of high margin and cash flow industrial products



End Market

- Pursuing higher-growth end markets
- Expansion into markets more resilient to recession
- Retention of significant barriers to entry



Geography

- Globalize product offering
- Leverage global customer relationships
- Focus on geographies with increased industrialism and consumerism

During the past decade, significantly diversified business to drive long-term growth.

(1) Based on management estimates.

Packaging Key Initiatives

 rieke

1. Reorganize globally to end market focus

2. Develop new products

3. Optimize global footprint

1. Reorganize globally to end market focus

Verticals:
*Shift from products
to markets*

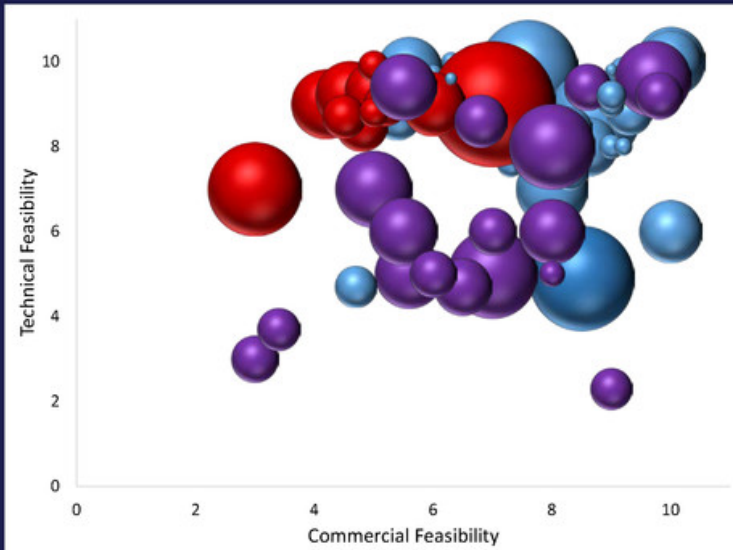


- Bring breadth of product portfolio to customers and focus on unique solutions for a market vertical
- Increase globalization versus regional or product focus
- Create capacity to convert projects while minimizing increase in SG&A
- Each vertical has a strong project and opportunity pipeline

Reorganizing by market and rebranding drives top-line growth – all customers, all products and all regions.

1. Reorganize globally to end market focus

Identified Projects – Commercial/Technical Feasibility



Convert Current Projects

- Each vertical has a strong pipeline of current and potential business opportunities
- Future growth not relying on only a few opportunities
- Dividing business into verticals creates increased capacity to handle more projects

Key:

- Current Projects
- Global Expansion
- New Product Introduction

Size of bubble = potential revenue
10 = highest level of feasibility

A strong pipeline to profitable growth in each market.

2. Develop new products

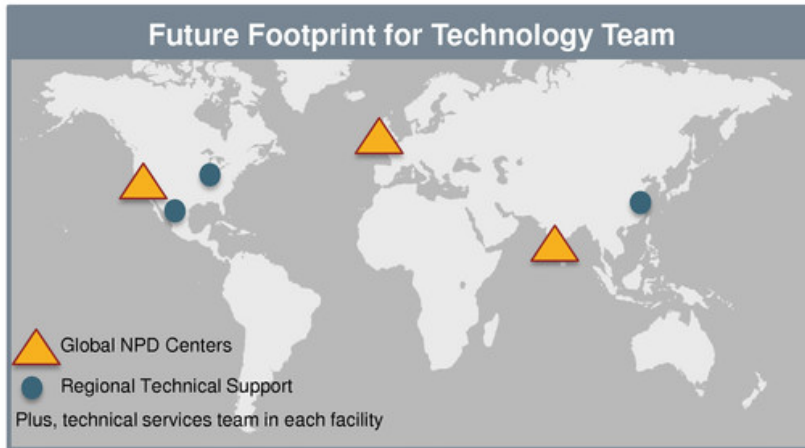


Priorities

- Increase global new product development staffing
- Collaborate with customers to develop new solutions
- Value engineer to reduce complexity and increase sustainability
- Design products with intellectual property
- Collapse the average cycle time from concept to customer
- Open Global Innovation Center in Asia
- Enhance configuration control processes
- Upgrade design processes – design quality in up-front; design for manufacturability
- Improve project selection/prioritization process, teaming with global sales team
- Implement processes to drive to flawless launch – on quality, on cost, on time and on budget
- Upgrade specification, design and qualification methods for tooling and automation

Continue to differentiate and drive growth through solving customer problems with intellectual property.

2. Develop new products



- Create world-class product development team
- Collaborate with customers on new product concepts
- Reduce the cycle time from “mind-to-market”
- Cross-functional collaboration

Innovation Centers
Facility, Lab Equipment, IT

- Asia
- United Kingdom
- Americas

Technology Enablers

- Product Lifecycle Management
- In-house stereolithography (components and tooling)
- Value engineering

Competitive Differentiators

- Common processes
- Common lab equipment
- In-house tooling and automation

Globalizing innovation capability – local to markets around the world.

Packaging Key Initiatives

3. Optimize global footprint



Working with global customers to provide unique product solutions – follow customers in growing markets.

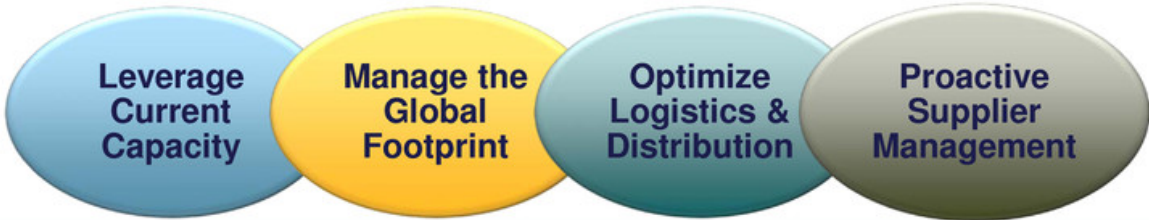
3. Optimize global footprint



Leverage flexible manufacturing advantage around the world.

Packaging Key Initiatives

3. Optimize global footprint



Priorities		
Capacity/Footprint	Logistics/Distribution	Supply Base
<ul style="list-style-type: none"> • Update baselines for utilization and efficiency by location • Employ consistent operating metrics to drive performance • Upgrade, add and consolidate • Balance insourced production with third party manufacturers 	<ul style="list-style-type: none"> • Global supply chain team • Simplify and standardize decisions, transactions and processes • Identify and improve service, technology and speed-to-market gaps • Optimize distribution network 	<ul style="list-style-type: none"> • Global category strategies • Supplier readiness process to support flawless launch • Tooling, equipment and materials

Optimize global supply chain – leverage current assets, add new capacity when required and optimize distribution.

3. Optimize global footprint

China – we are open for business



Mexico – focused on Americas' growth



- Support key customer opportunities in higher growth regions
- Drive operational excellence and margin expansion globally
- Insource Arminak supply from third party manufacturers over time
- Expansion for growth

Vietnam – positioned for growth



Building world-class capability and global manufacturing flexibility – upgrading and expanding our facilities to create a competitive advantage and support growth.

Packaging Takeaways

Strategic Priorities

Drive Profitable Growth

- Pursue growing end markets
- Reposition to a market focus to capture additional opportunities
- Follow global customers into new geographies
- Develop new products with intellectual property

Enhance Margins

- Leverage global, flexible footprint
- Continued focus on Lean and continuous improvement initiatives
- Optimize logistics, distribution and suppliers
- Insource third party production

Optimize Resource and Capital Allocations

- Realign resources to market focus to optimize efficiency
- Invest in additional capacity and automation as required to support growth with customers

Be a Workplace of Choice for Great People

- Create consistent culture around the world, increasing employee engagement and communication
- Upgrade facilities as needed
- Develop technical and engineering talent pipeline through intern and graduate programs

3-Year Targets

Mid single-digit organic growth, complemented by acquisitions

Maintain operating profit margin of 22% - 24%

Cap-ex of 6% - 8% of sales to support organic growth

Drive consistent top-line growth, while maintaining strong margins.



Energy
Kurt Allen, President

Overview

- Provider of gaskets and bolts for use in refineries and petrochemical plants
- Unique global “go to market” model includes both gaskets and bolts, manufacturing and distribution, and standards and specials
- Long-term contracts with major customers
- Recent delays in scheduled refinery/plant shutdowns has negatively impacted demand for higher margin products

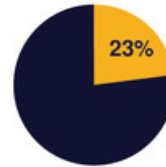


(Unaudited, dollars in millions)

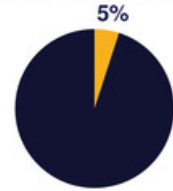
Financial Snapshot

2014 Segment Contribution⁽¹⁾

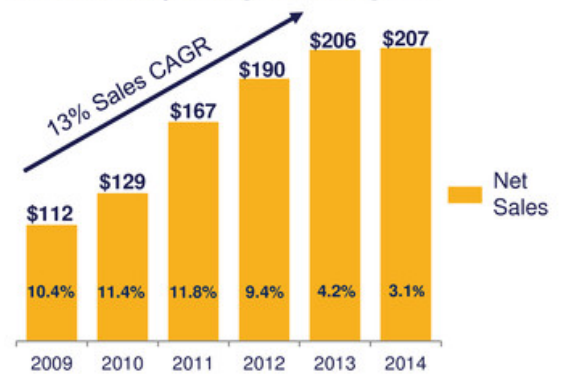
By Revenue



By Operating Profit⁽²⁾



Net Sales & Operating Profit Margins⁽²⁾



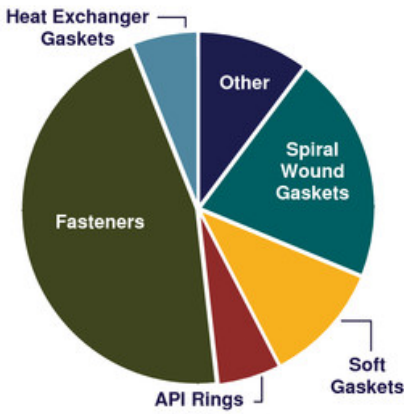
Focus on increasing margins.

(1) Future TriMas segment contribution excluding Cequent businesses.

(2) Operating profit excludes “Special Items” and corporate expense (in calculation of segment contribution). Special Items for each period are provided in the Appendix.

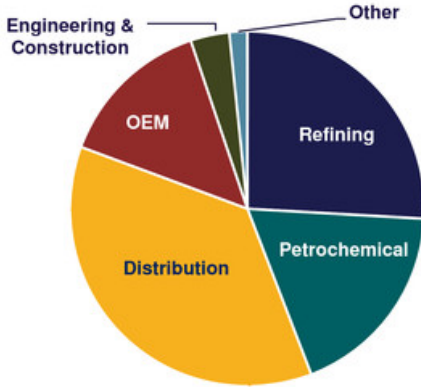
Energy Overview

Approximate 2014 Net Sales⁽¹⁾:



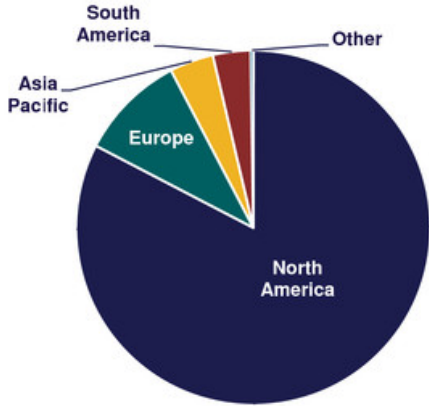
Product

- Manufacturer of both standard and specialty gaskets and bolts
- Ability to charge for speed



End Market

- Sell direct and through distribution
- Majority of products are used in MRO activities
- Limited exposure to upstream, but focused on growing subsea applications



Geography

- Market leader in North America
- Global branches located close to customers' facilities

Product and geographic expansion has generated growth, while increasing complexity.

⁽¹⁾ Based on management estimates.

Energy Key Initiatives



1. Improve operational efficiency at all locations

2. Optimize global footprint

3. Increase sales of higher margin products

1. Improve operational efficiency at all locations

- Recently augmented and aligned Lamons operational team globally
- Accelerate implementation of the TriMas Operating System (TOS) at all locations
 - Includes Kaizen activities, value stream mapping, standardization, root cause analysis, etc.
- Implement SIOP (Sales, Inventory and Operating Plan) process
 - Reduce amount of standard product being produced in Houston – manufacture higher-volume, longer lead-time products in Mexico
 - Leverage lower cost manufacturing plants
 - Reduce product lead-times and increase customer fill rates
- Increase capacity at all global branches to improve specialty gasket service levels

Adding resources, tools and tactics to drive margin improvement.

Energy Key Initiatives

1. Improve operational efficiency at all locations

Leverage prior acquisitions and product development to drive efficient vertical integration

Sheet Jointing

- Acquired Basrur in India in 2013
- Moved to larger, more efficient facility in 2014
- Sell Lamons-branded sheet products to existing customers
- Increasing future capacity

Isolation Products

- Acquired 3-Flow (U.S.-based) in 2012
- Obtained fire-safe certification in 2013
- Sell Lamons isolation kits to new and existing customers (higher-margin)
- Develop additional related products

Ring Type Joint (RTJ) Products

- Located in Faridabad, India
- Expanded capacity to supply Lamons global locations with lower-cost country RTJ products

PTFE Sheet Material

- Developed a Lamons PTFE sheet (Matrix)
- Ability to switch out competitor products on existing end user contracts

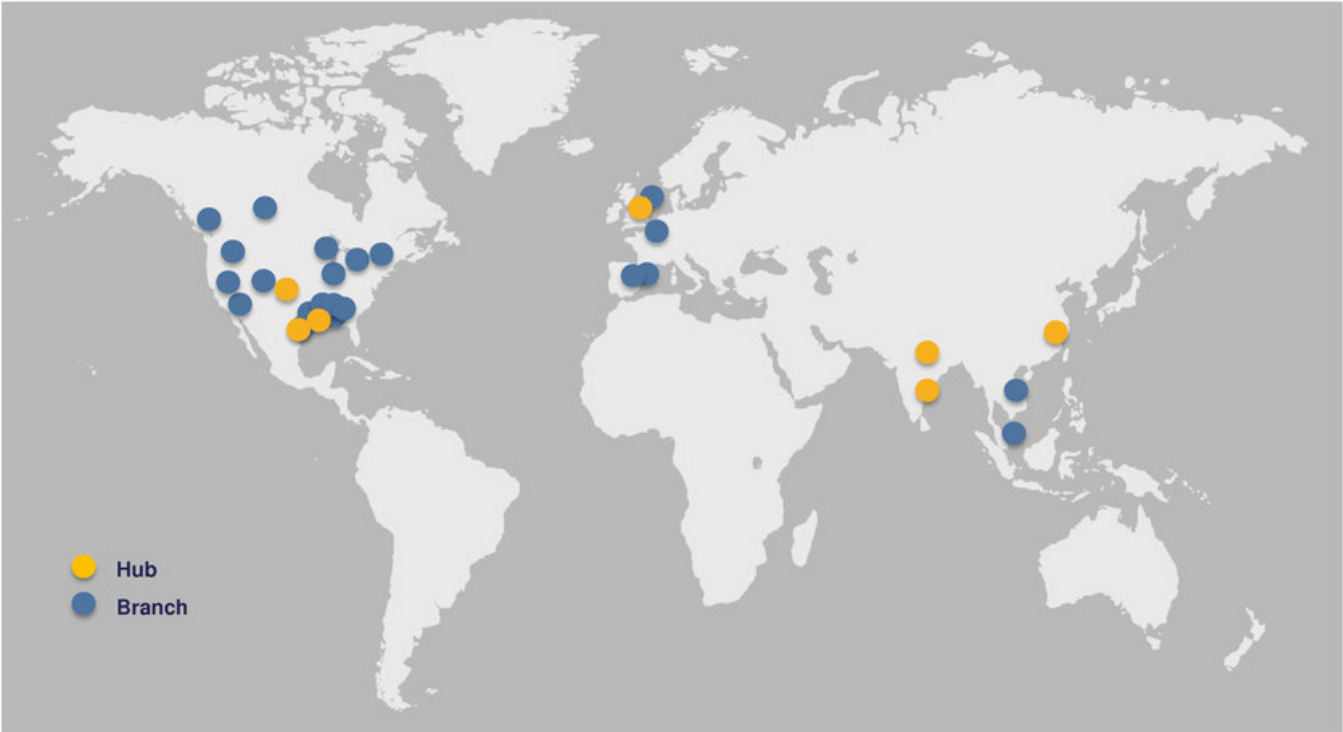
Enhanced vertical integration efficiency will improve margins.

2. Optimize global footprint

- Shift levels of Houston production to Mexico
 - Mexico operation in early stages
 - Relieves Houston of longer lead items
 - Lowers Houston operational costs
- Currently moving more product types to lower cost countries
- Consolidate less profitable operations
- Establish Lamons UK Wolverhampton location as European hub for both gaskets and fasteners
 - Leverage cost structure
 - Reduce freight costs from Houston shipments
 - Increase local service in Europe

Leveraging footprint to better serve customers, while lowering costs.

2. Optimize global footprint



Continued optimization of global footprint to improve margins.

3. Increase sales of higher margin products

- Focus on engineered and specialty products
- Differentiate through customer education of unidentified needs – increasing customer plant efficiencies
- Expansion plans include:
 - Implementing Regional Engineering Product Managers
 - Training programs for all sales people
 - Developing pipeline of new products
- Expand newly extended contracts to other global facilities
- Seek additional customer approvals

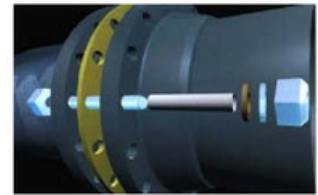
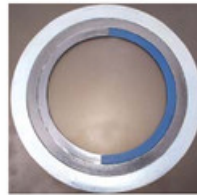


Ramping up several higher margin products – customer education is ongoing.

Energy Key Initiatives

3. Increase sales of higher margin products

- Grow subsea fastener market share in Europe and U.S. with API20E certification
- Gaskets for critical applications (HF acid, heat exchangers, offshore, corrosion, isolation, critical applications)
- Newer products:
 - WRI-LP Gaskets
 - Inhibitor Gaskets
 - IsoTek Gaskets™
 - Intelligent Bolts
 - CorruKamm™ Gaskets
 - Specialty Bolts



Engineered products still represent relatively small portion of business – opportunities to grow and increase overall margin.

Energy Takeaways

Strategic Priorities

Drive Profitable Growth

- Increase revenue at newer branches to leverage costs
- Develop and increase sales of new products with higher margin profiles
- Improve capacity to better service quick-turn needs of customers

Enhance Margins

- Optimize global footprint
- Focus on Lean and continuous improvement initiatives
- Optimize logistics and vertical integration opportunities
- Move longer lead-time production to lower cost countries

Optimize Resource and Capital Allocations

- Recently augmented team to drive operational excellence
- Additional support from TriMas Lean experts on location
- Invest in equipment and automation

Be a Workplace of Choice for Great People

- Leverage communication strategies to articulate strategic priorities
- Align short and long-term incentives with business objectives
- Provide opportunities for growth and development

3-Year Targets

GDP + organic growth

Operating profit margin of 10% - 12%

Cap-ex of 2% - 4% of sales to support margin improvement

Plans in place to improve business to historical levels.



Question and Answers



Aerospace
Tom Aepelbacher, President

Overview

- Provider of highly-engineered machined components and mechanical fasteners for temporary and permanent applications in fixed and rotary wing aircraft
- Expanded aerospace fastener product lines to increase content and applications per aircraft
- Positive end market trends include aircraft build rates, shift to composite aircraft and automated assembly
- Significant market share in major product lines, with opportunity to grow within larger aerospace hardware market

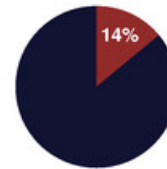


(Unaudited, dollars in millions)

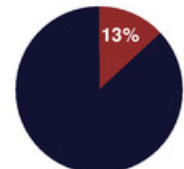
Financial Snapshot

2014 Segment Contribution⁽¹⁾

By Revenue



By Operating Profit⁽²⁾



Net Sales & Operating Profit Margins⁽²⁾

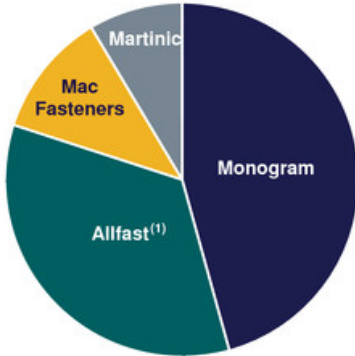


Uniquely positioned to benefit from positive market trends.

⁽¹⁾ Future TriMas segment contribution excluding Cequent businesses.

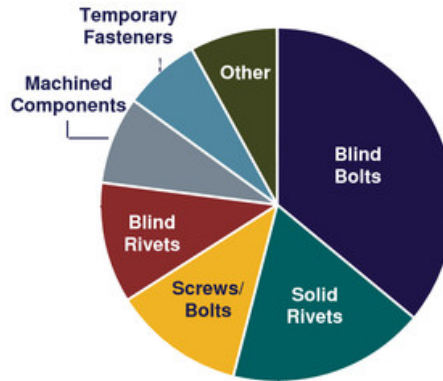
⁽²⁾ Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). Special Items for each period are provided in the Appendix.

Approximate 2014 Net Sales⁽¹⁾:



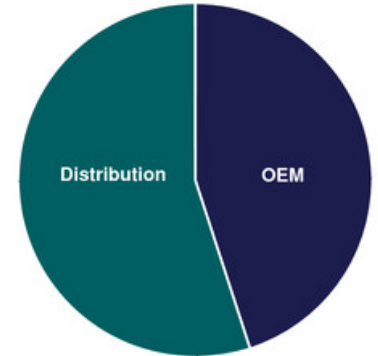
Business

- Acquired Martinic and Mac Fasteners in 2013 and Allfast in 2014
- Combination of businesses builds scale and importance with customers



Product

- Recent acquisitions substantially broadened product portfolio
- Full suite of blind fastener products creates more customer opportunity
- Working on qualifications to increase collar product sales



Channel

- Aftermarket is served primarily through distribution channel
- Current distribution channel volatility caused by OE supply chain changes and industry consolidation

Significant investment in Aerospace over the past two years creates platform for future growth and profitability.

(1) Adjusted for a full-year of Allfast Fastening Systems and based on management estimates.

Aerospace Key Initiatives



1. Launch and leverage one aerospace platform

2. Further develop new products and expand product lines

3. Improve operational efficiency at all locations

1. Launch and leverage aerospace platform

- Created new organizational structure leveraging best of all four companies – a single aerospace platform retaining the strong brands
- Hired new sales and operational leads across platform
- One salesforce to the customer – integrated selling process makes businesses more important to large customers
- Purchasing power times four (raw materials, logistics, tooling)
- Utilize total capacity to produce products for each other as needed
- Qualification support by all engineering teams – new products and applications



Expected to drive both revenue and cost synergies.

1. Launch and leverage one aerospace platform



Position TriMas Aerospace as the aerospace fastener supplier of choice.

2. Further develop new products and expand product lines

Product Category	Market Size ⁽¹⁾	Market Share ⁽¹⁾	Opportunity
Collars (<i>Monogram</i>)	\$190 million	3%	+++
Solid Rivets (<i>Allfast</i>)	\$75 million	50%	++
Blind Rivets (<i>Allfast</i>)	\$150 million	20%	++
12-Point Bolts (<i>Mac Fasteners</i>)	\$150 million	1%	++
Temporary Fasteners (<i>Monogram/Allfast</i>)	\$30 million	20%	++
Rotary Blind Bolts (<i>Monogram</i>)	\$100 million	60%	+
Pull-Type Blind Bolts (<i>Allfast</i>)	\$33 million	3%	+
Screws (<i>All</i>)	\$100 million	20%	++

Significant opportunity to grow within related product sets.

(1) Based on management estimates.

2. Further develop new products and expand product lines

- Upgrade new product innovation as core competency
- Develop and protect intellectual property
- Complete development of new blind bolt for future launches
- Continue to develop new products for composite aircraft assembly
- Qualify standard hardware at OEMs
- Obtain qualifications on all collar programs at key customers
- Support Mac Fasteners in quality certifications to expand product family
- Expand market coverage in Asia and Europe



Collaborate with customers to continue to expand products, features and geography.

3. Improve operational efficiency at all locations

- New operational leadership in place
- Leverage the manufacturing expertise of the Allfast team, including prior owner
- Increase sales at Mac Fasteners and Martinic to improve efficiency and margins
- Continue progress of operational improvements at Monogram
- Insource key manufacturing processes for cost and speed
- Share best practices to reduce order lead-times and improve on-time delivery



Focus on driving margin expansion across the portfolio.

Aerospace Takeaways

Strategic Priorities

Drive Profitable Growth

- Leverage combined platform for future growth
- Collaborate with customers to develop value-added, innovative products for future aircraft
- Ramp-up collar facility by obtaining additional qualifications

Enhance Margins

- Leverage synergies from acquisitions
- Drive Lean and continuous improvement initiatives using the TriMas Operating System

Optimize Resource and Capital Allocations

- Recently added management horsepower – hired key industry experts
- Continue to invest in automated machinery to drive efficiency

Be a Workplace of Choice for Great People

- Drive integrated Aerospace culture across businesses
- Leverage communication to encourage collaboration and drive integration
- Increase Green and Black Belt training

3-Year Targets

Mid-to-high single-digit growth, complemented by acquisitions

Operating profit margin of 24% - 26%

Cap-ex of 3% to 4% of sales to support growth and productivity

Combination of consistent growth and margin expansion will create value.



Engineered Components
Dave Wathen, President & CEO

Overview

- Two businesses that provide engineered products with challenging product specifications
- Norris Cylinder provides a complete line of large to small high and low pressure steel cylinders for the transportation, storage and dispensing of compressed gases
- Arrow Engine provides engines, parts, compressors and other related products for use in oil and natural gas production
- Arrow Engine has recently been impacted by the decline in oil prices and rig count

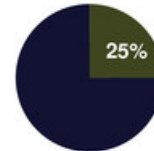


(Unaudited, dollars in millions)

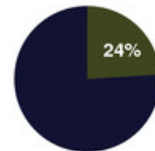
Financial Snapshot

Segment Contribution⁽¹⁾

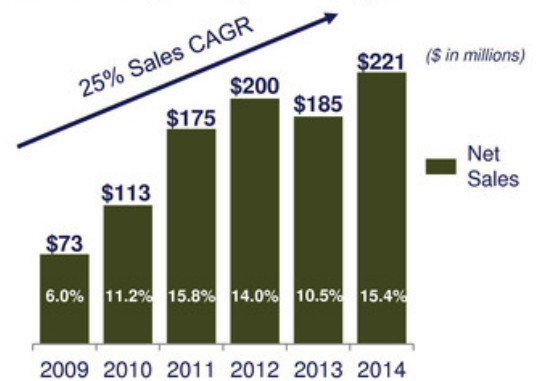
By Revenue



By Operating Profit⁽²⁾



Net Sales & Operating Profit Margins⁽²⁾



Maintain profitability at Norris Cylinder, while mitigating cyclicality at Arrow Engine.

(1) Future TriMas segment contribution excluding Cequent businesses.

(2) Operating profit excludes "Special Items" and corporate expense (in calculation of segment contribution). Special Items for each period are provided in the Appendix.

Engineered Components Takeaways

Strategic Priorities

Drive Profitable Growth

- Expand product portfolio
- Protect domestic market while looking opportunistically at new geographies

Enhance Margins

- Right-size for current demand levels at Arrow Engine
- Continue to leverage acquired assets at Norris Cylinder
- Focus on Lean and continuous improvement initiatives

Optimize Resource and Capital Allocations

- Drive returns from capacity adds in cylinder business
- Continue to invest in Green and Black Belt for continuous improvement

Be a Workplace of Choice for Great People

- Follow robust people planning processes that align key business imperatives
- Leverage communication throughout businesses

3-Year Targets

GDP + organic growth⁽¹⁾

Operating profit margin of 14% - 16%

Cap-ex of 3% to 5% of sales to support Norris capacity needs

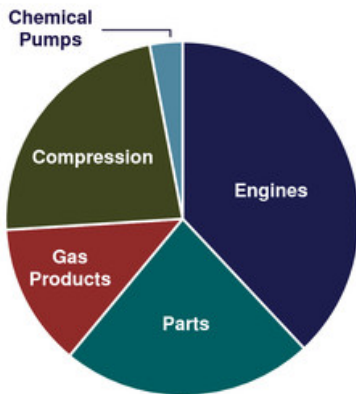
Generate high return on capital and maintain profitability levels.

(1) Assume rig counts increase to 2014 levels



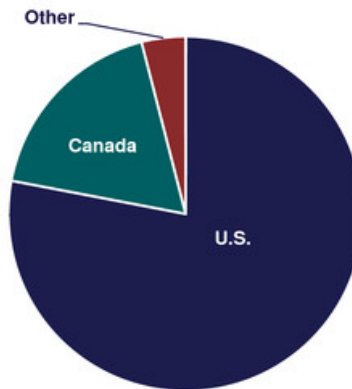
Engineered Components – Arrow Engine
Len Turner, President

Approximate 2014 Net Sales⁽¹⁾:



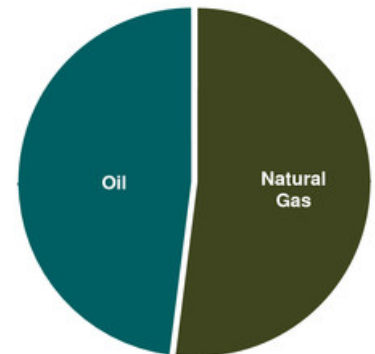
Product

- Expanded content at the well-site – to include compressors, gas products, electronics and meter runs
- Product diversification should reduce cyclical over time



Geography

- Products particularly well-suited for drilling activities in North America
- Other markets include Mexico, Peru, Indonesia and Venezuela



Oil & Gas

- Directly impacted by reductions in drilling activity driven by decline in oil prices
- Focus on cost and maximizing resources in the short term until market recovers

Track record of growth through product expansion – mitigating impact of downturn in end market due to oil price volatility.

⁽¹⁾ Based on management estimates.



1. “Right-sizing” business to reflect current market demand

- Continue to lower costs and maximize resources until end market recovery
- Variablize the cost structure to respond quickly to end market changes and enhance flexibility
- Drive low cost sourcing efforts, productivity and Lean initiatives

2. Build upon broad range of quality products

- Continue to develop well-site content to be a “one-stop shop”
- Expand into higher horsepower engines and compression market
- Focus on additional highly-engineered products

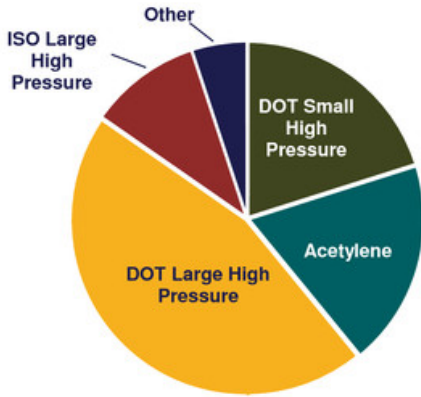
Current focus is on maximizing profitability and cash flow during downturn – longer-term focus is on continuing to diversify product portfolio.



Engineered Components – Norris Cylinder
Jerry Van Auken, President

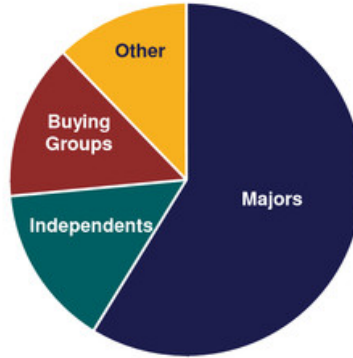
Norris Cylinder Overview

Approximate 2014 Net Sales⁽¹⁾:



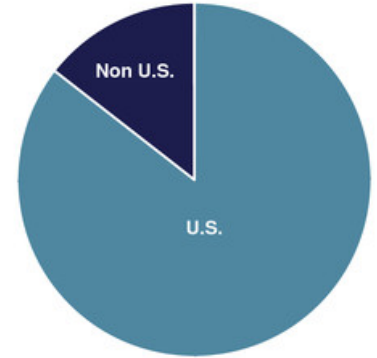
Product

- Asset acquisitions in 2010 and 2013 – increased product set and capabilities
- Certified in both U.S. and international standards – known for high quality products



End Market

- Majors include Airgas, Praxair, Air Liquide, etc.
- Other includes sales to fire suppressant, breathing air and other specialty markets



Geography

- Only major steel cylinder manufacturer in North America
- Won anti-dumping suit in 2012
- Export sales impacted due to currency rate volatility

Recent history of growth with expanded margins and high returns.

⁽¹⁾ Based on management estimates.

Norris Cylinder Key Initiatives



1. Increase capacity to support continued growth

- Continue to deploy previously acquired assets in Huntsville and Longview
- Increase capacity for both large and small high pressure cylinders

2. Expand product offering and end markets served

- Continue to develop newer markets such as fire suppressant, breathing air and hydrogen fuel cells
- Evaluate other new product opportunities for long-term growth

3. Maintain margins through ongoing productivity

- Continue to optimize production footprint
- Vertically integrate certain tooling to ensure flexibility and mitigate risk
- Continue to leverage TriMas Operating System across business

Leveraging acquisitions, product development and Lean initiatives to drive future growth in sales and profitability.



TriMas Value Proposition
Bob Zalupski, Chief Financial Officer

Prioritize capital projects based on highest risk-adjusted return

Align financial and operating metrics

Leverage synergies from prior acquisitions

Implement revised capital allocation strategy

Acquire and integrate value-accretive businesses



Metric-driven focus to drive accountability and financial results.

Key Metrics versus Peers

	Historical 3 Year		
	TriMas ⁽¹⁾	Aspirational Peers ⁽²⁾	MidCap Industrial Peers ⁽²⁾
Sales CAGR	11.4%	7.0%	7.5%
EBITDA Margin	13.8%	17.8%	19.1%
Operating margin	10.2%	14.7%	13.0%
EPS CAGR	6.7%	13.9%	11.2%
ROIC	15.7%	14.9%	14.9%
RONTA	41.8%	63.8%	27.3%
FCF / NI	65.9%	118.2%	104.1%
Debt / EBITDA	2.4x	1.8x	1.8x
Dividend yield	–	1.8%	1.3%
EV / NTM EBITDA	8.0x	10.7x	9.0x

- Revenue growth higher
- Operating margins lagging
- Returns higher historically – Allfast acquisition significantly lowers current level
- Free cash flow lower given significant growth investments
- Leverage higher as FCF used for organic investments
- Multiple significantly below peers

TriMas' growth rates have exceeded peers, but other metrics lagging – spin-off of Cequent businesses will enhance several metrics.

(1) Includes Cequent businesses.

(2) See Appendix for details on Aspirational and Mid Cap industrial peers. Numbers shown represent peer median value, based on FactSet, Capital IQ as of 5/1/2015 and company filings.

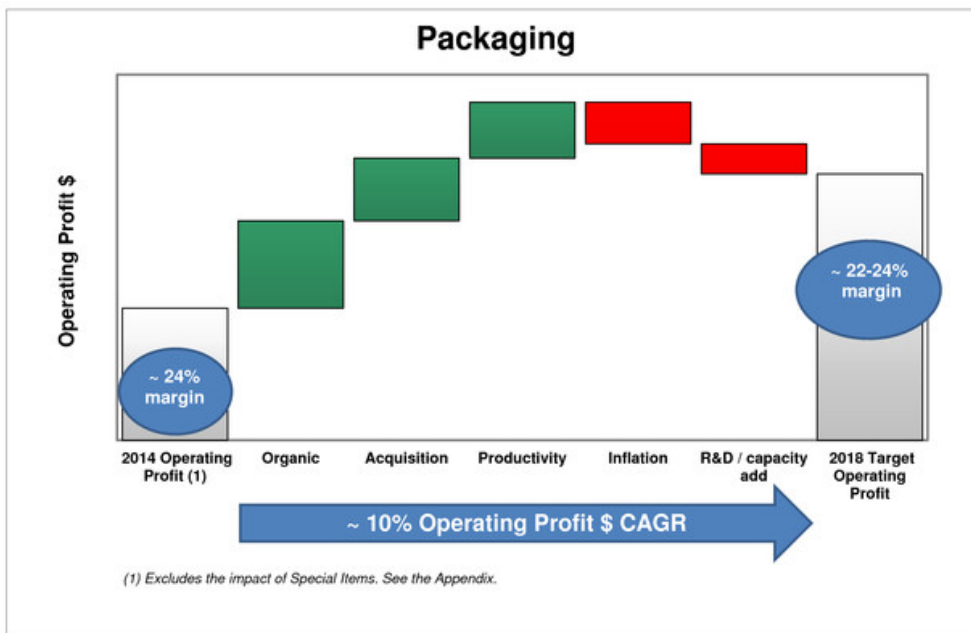
Financial Targets – 3 Year Horizon

Segment	Target Revenue Growth	Target Operating Profit Margin
Packaging	• Mid single-digit organic growth, complemented by acquisitions	22% – 24%
Energy	• GDP+ organic growth	10% – 12%
Aerospace	• Mid-to-high single-digit organic growth, complemented by acquisitions	24% – 26%
Engineered Components	• GDP+ organic growth	14% – 16%
Corporate	• N/A	< 3% of Sales

Key Assumptions:

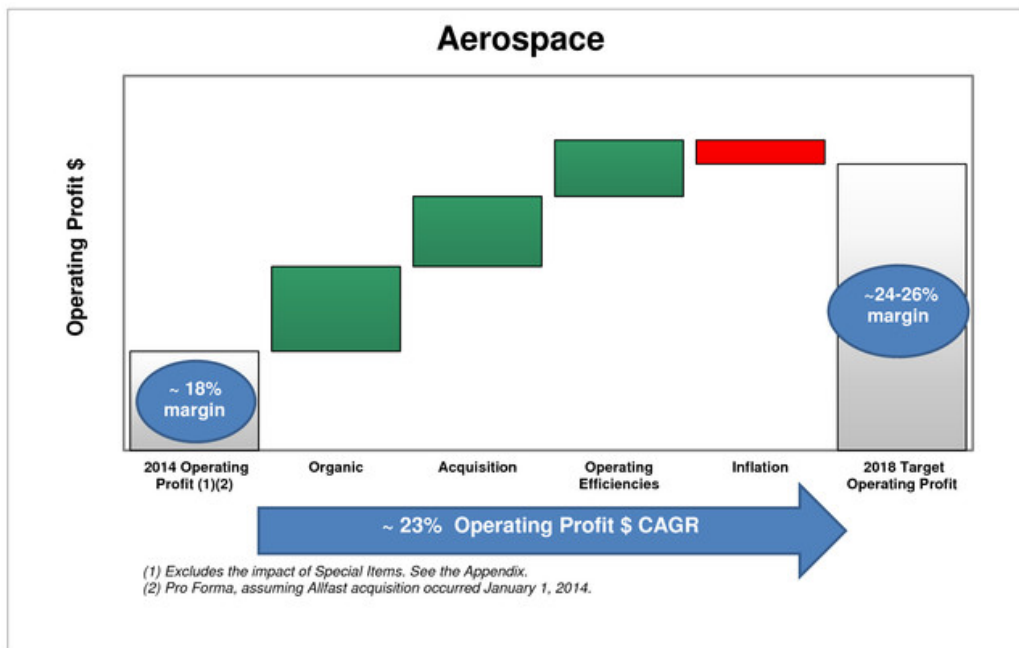
- No economic recession
- Real GDP 1.5% - 2.5%
- Currency rates held constant at Q1 2015 rates
- Oil price and rig counts rise to 2014 levels by 2018
- Corporate excludes non-cash long-term equity incentive expense

Grow Packaging and Aerospace sales 2x other businesses; improve Aerospace & Energy margins to historical levels.



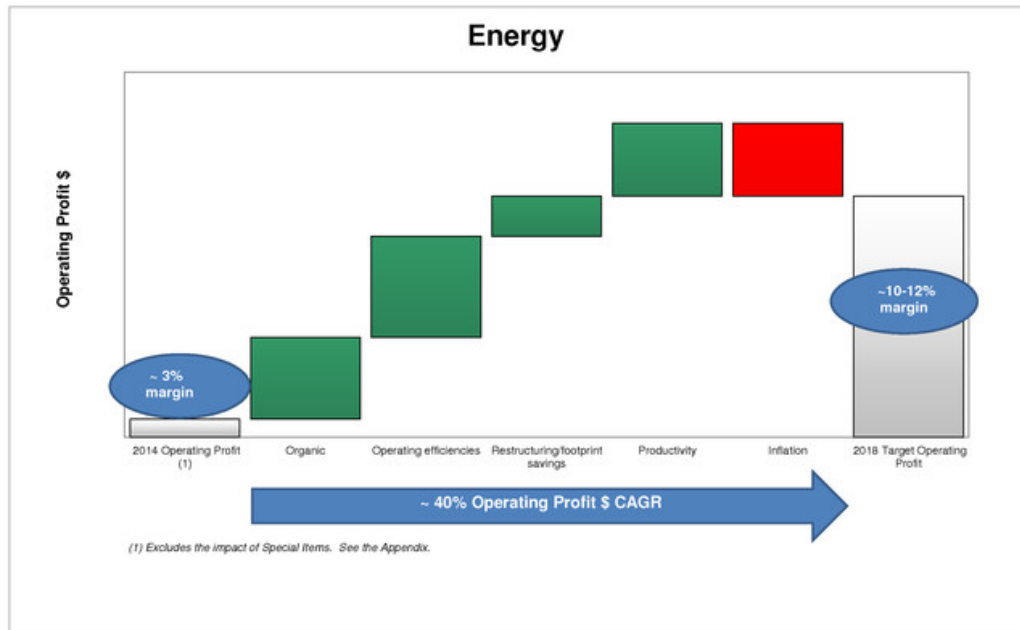
- Organic growth plus complementary acquisition(s)
- Productivity > inflation
- Margin holds with significant investment in R&D and capacity
- Price and commodity assumed neutral

Significant growth targeted for our most profitable platforms.



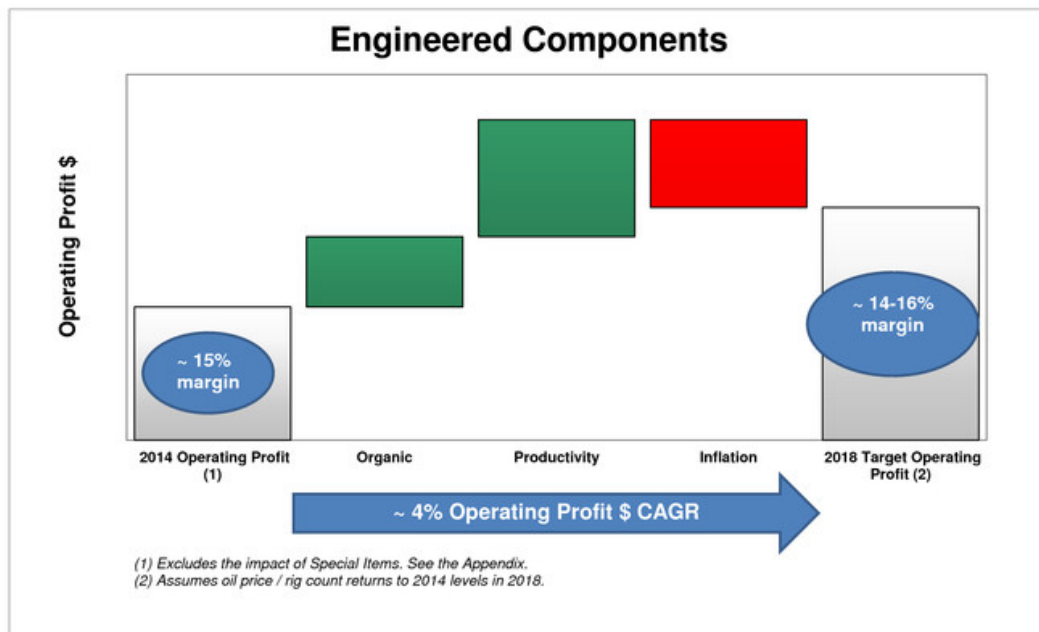
- Highest profit \$ growth segment
- Organic growth complemented by acquisition(s)
- Significant margin expansion with operating efficiencies and productivity
- Price and commodity assumed neutral

Significant growth targeted for our most profitable platforms.



- Operating efficiencies and restructuring savings drive margin expansion
- Sale of higher-margin products improves mix
- Productivity expected to offset inflation

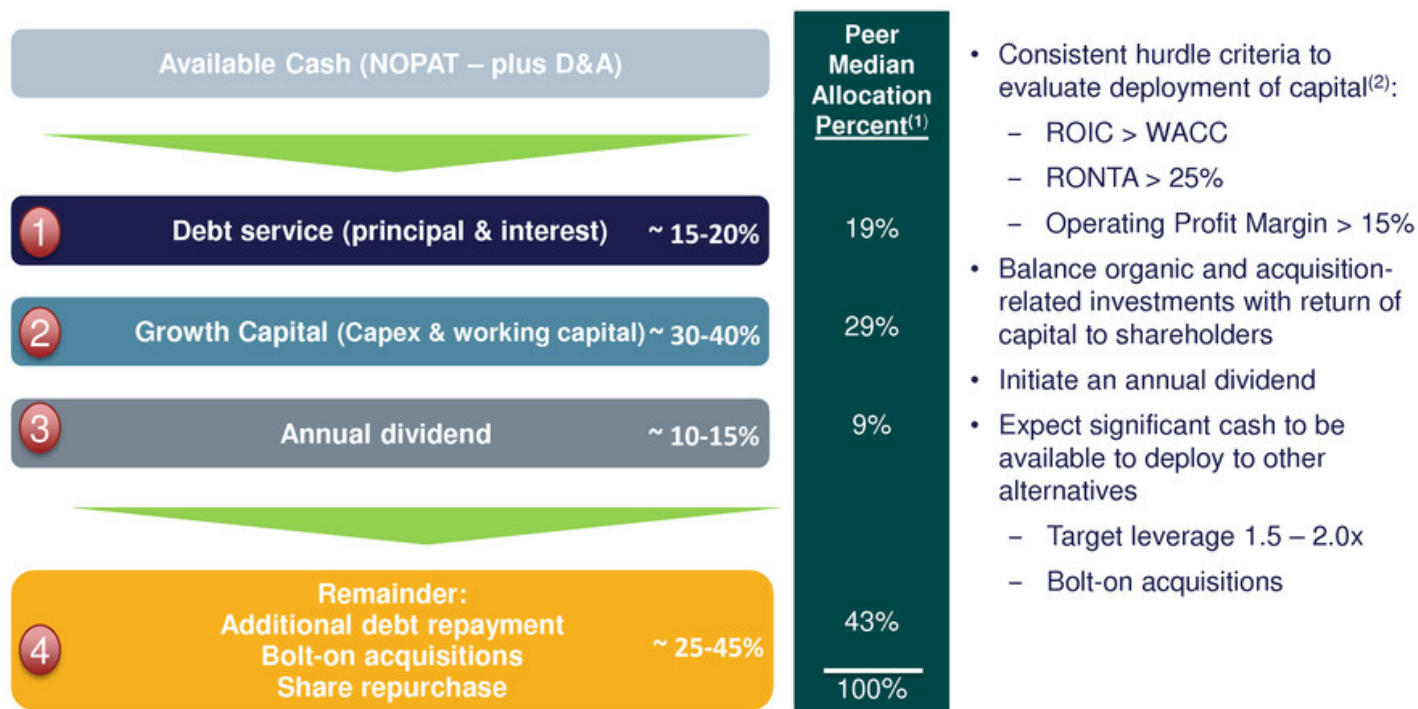
Focus on margin expansion.



- Consistent margin profile – Arrow returns to 2014 levels
- Growth in cylinder business driven by increased capacity
- Productivity > inflation

Focus on improved returns on capital.

Capital Allocation Strategy



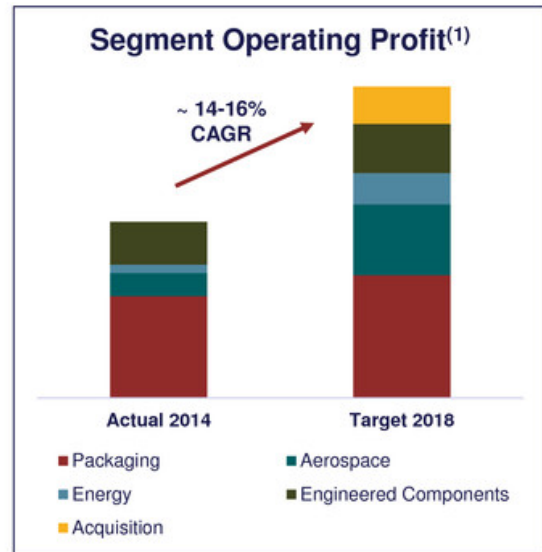
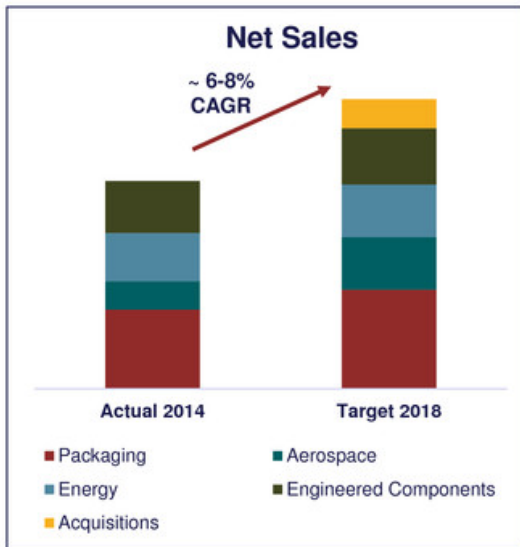
Capital allocation strategy consistent with peer comparable companies, while remaining flexible for all types of future investment.

(1) See Appendix for details on Aspirational and Mid Cap industrial peers. Numbers shown represent peer median value, based on FactSet, Capital IQ as of 5/1/2015 and company filings.

M&A Strategy

- Target larger, more established companies
 - Focus on Packaging and Aerospace
 - Consider opportunistic and value-accretive acquisitions in other segments
- Apply consistent return and margin metrics
 - Hurdle rates set to be accretive
 - ROIC / RONTA / Operating Profit / Cash Flow
- Drive acquisition synergies through improved diligence and integration framework
- Capital allocation priorities temper current activity

More selective approach with enhanced earnings and return-metric focus.



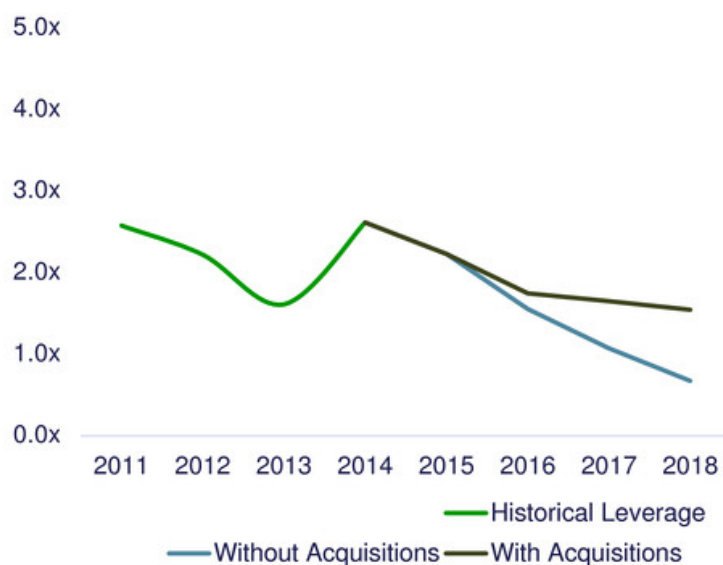
- 3-5% organic growth, complemented by acquisitions
- Focused on higher-margin, higher-return products and end markets

- Aerospace and Energy margin expansion drives growth
- Operating profit margin targeted to increase from 9.8%⁽¹⁾ in 2014 to greater than 15% in 2018

Significant top-line growth, with profit growing at 2x+ sales rate.

(1) Excludes Special Items. See the Appendix.

Historical & Target Leverage



- Leverage increased in 2014 due to funding \$360M Allfast acquisition
- Significant cash generation supports capital allocation strategy
- Ability to fund
 - Investment growth
 - M&A
 - Shareholder returns
- Achieve target leverage of 1.5 – 2.0x

Expect sufficient cash flow and earnings to attain target leverage ratio plus fund key initiatives in next few years.

Future Performance Aligns with Peers

	Historical 3 Year			TriMas 2018 Targets
	TriMas ⁽¹⁾	Aspirational Peers ⁽²⁾	MidCap Industrial Peers ⁽²⁾	
Sales CAGR	11.4%	7.0%	7.5%	6 - 8%
Operating margin	10.2%	14.7%	13.0%	> 15%
EPS CAGR	6.7%	13.9%	11.2%	> 20%
ROIC	15.7%	14.9%	14.9%	> 14%
RONTA	41.8%	63.8%	27.3%	> 25%
FCF / NI	65.9%	118.2%	104.1%	> 100%
Debt / EBITDA	2.4x	1.8x	1.8x	1.5 - 2.0x
Dividend yield	–	1.8%	1.3%	1 - 1.5%
EV / NTM EBITDA	8.0x	10.7x	9.0x	TBD

- Revenue growth expected to be near historical peer levels after consideration of complementary acquisitions
- Operating margin at or above historical peer levels
- Returns and FCF improving closer to peer levels
- Leverage at peer levels
- Ability to fund dividend at peer median

Attainment of 2018 targets should eliminate the historical multiple valuation gap with peers.

(1) Includes Cequent businesses.

(2) See Appendix for details on Aspirational and Mid Cap industrial peers. Numbers shown represent peer median value, based on FactSet, Capital IQ as of 5/1/2015 and company filings.



Summary
Dave Wathen, President and CEO

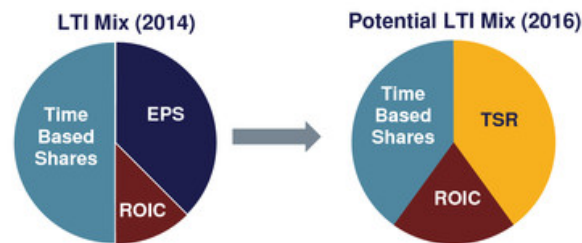
Short-Term Incentive Compensation Plan Matrix

Metric	Corporate Office	Business Units
Sales	X	X
Gross Profit		X
Operating Profit	X	X
Cash Flow	X	X

Stock Ownership Guidelines

Role	Multiple of Base Salary
President & CEO	5x
CFO; General Counsel	3x
Other Execs (as defined)	2x

Long-Term Incentive Program



Balanced short and long-term incentive system focused on strategic priorities and aligned with shareholders.

- Highly-engineered products serving defensible, focused markets
- Positioned to take advantage of several macro trends
- Business units managed by experienced leaders with industry expertise
- Cequent spin-off simplifies and improves TriMas
- Key initiatives aligned with “New TriMas” vision and strategic priorities
- Focus on margin and return metrics

Execution of strategic initiatives will drive shareholder value.



Question and Answers



Closing Remarks
Dave Wathen, President and CEO



Appendix

(Unaudited, dollars in thousands)

	Twelve months ended					
	December 31,					
	2009	2010	2011	2012	2013	2014
Packaging						
Net sales.....	\$ 145,060	\$ 171,170	\$ 185,240	\$ 275,160	\$ 313,220	\$ 337,710
Operating profit.....	\$ 33,050	\$ 48,710	\$ 48,060	\$ 57,550	\$ 83,770	\$ 77,850
Special Items to consider in evaluating operating profit:						
Severance and business restructuring costs.....	\$ 590	\$ -	\$ -	\$ -	\$ -	\$ 2,840
Release of historical translation adjustment related to the sale of Italian business.....	\$ -	\$ -	\$ -	\$ -	\$ (7,910)	\$ -
Excluding Special Items, operating profit would have been.....	\$ 33,640	\$ 48,710	\$ 48,060	\$ 57,550	\$ 75,860	\$ 80,690
Aerospace						
Net sales.....	\$ 54,720	\$ 49,690	\$ 63,430	\$ 73,180	\$ 95,530	\$ 121,510
Operating profit.....	\$ 17,730	\$ 13,950	\$ 17,300	\$ 21,020	\$ 22,830	\$ 17,830
Special Items to consider in evaluating operating profit:						
Severance and business restructuring costs.....	\$ 180	\$ -	\$ -	\$ -	\$ -	\$ 620
Excluding Special Items, operating profit would have been.....	\$ 17,910	\$ 13,950	\$ 17,300	\$ 21,020	\$ 22,830	\$ 18,450
Energy						
Net sales.....	\$ 111,520	\$ 129,100	\$ 166,780	\$ 190,210	\$ 205,580	\$ 206,720
Operating profit (loss).....	\$ 11,140	\$ 14,700	\$ 19,740	\$ 17,810	\$ 8,620	\$ (6,660)
Special Items to consider in evaluating operating profit (loss):						
Severance and business restructuring costs.....	\$ 470	\$ -	\$ -	\$ -	\$ -	\$ 11,890
Release of historical translation adjustment related to the closure of Brazilian manufacturing facility.....	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,270
Excluding Special Items, operating profit would have been.....	\$ 11,610	\$ 14,700	\$ 19,740	\$ 17,810	\$ 8,620	\$ 6,500
Engineered Components						
Net sales.....	\$ 73,100	\$ 113,000	\$ 175,350	\$ 200,000	\$ 185,370	\$ 221,360
Operating profit.....	\$ 4,190	\$ 12,660	\$ 27,620	\$ 27,990	\$ 19,450	\$ 34,080
Special Items to consider in evaluating operating profit:						
Severance and business restructuring costs.....	\$ 190	\$ -	\$ -	\$ -	\$ -	\$ -
Excluding Special Items, operating profit would have been.....	\$ 4,380	\$ 12,660	\$ 27,620	\$ 27,990	\$ 19,450	\$ 34,080
Corporate Expenses						
Operating loss.....	\$ (25,480)	\$ (24,710)	\$ (29,370)	\$ (36,020)	\$ (37,840)	\$ (37,500)
Special Items to consider in evaluating operating loss:						
Severance and business restructuring costs.....	\$ 5,830	\$ -	\$ -	\$ -	\$ -	\$ -
Coquent spin-off transaction costs.....	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700
Excluding Special Items, operating loss would have been.....	\$ (19,650)	\$ (24,710)	\$ (29,370)	\$ (36,020)	\$ (37,840)	\$ (36,800)
"New TriMas"						
Net sales.....	\$ 384,400	\$ 462,960	\$ 590,800	\$ 738,550	\$ 799,700	\$ 887,300
Operating profit.....	\$ 40,630	\$ 65,310	\$ 83,350	\$ 88,350	\$ 96,830	\$ 85,600
Total Special Items to consider in evaluating operating profit.....	\$ 7,260	\$ -	\$ -	\$ -	\$ (7,910)	\$ 17,320
Excluding Special Items, operating profit would have been.....	\$ 47,890	\$ 65,310	\$ 83,350	\$ 88,350	\$ 88,920	\$ 102,920

	Twelve months ended					
	December 31,					
	2009	2010	2011	2012	2013	2014
Cequent APEA						
Net sales.....	\$ 63,930	\$ 75,990	\$ 94,290	\$ 128,560	\$ 151,620	\$ 165,110
Operating profit.....	\$ 7,990	\$ 12,050	\$ 13,900	\$ 12,300	\$ 13,920	\$ 7,860
Special Items to consider in evaluating operating profit:						
Severance and business restructuring costs.....	\$ 270	\$ -	\$ -	\$ 3,150	\$ -	\$ 850
Excluding Special Items, operating profit would have been.....	\$ 8,260	\$ 12,050	\$ 13,900	\$ 15,450	\$ 13,920	\$ 8,710
Cequent Americas						
Net sales.....	\$ 309,020	\$ 339,270	\$ 383,710	\$ 400,400	\$ 437,280	\$ 446,670
Operating profit (loss).....	\$ (3,160)	\$ 27,840	\$ 32,730	\$ 27,420	\$ 8,850	\$ 31,090
Special Items to consider in evaluating operating profit (loss):						
Severance and business restructuring costs.....	\$ 13,820	\$ -	\$ 520	\$ 7,530	\$ 25,570	\$ 3,590
Excluding Special Items, operating profit would have been.....	\$ 10,660	\$ 27,840	\$ 33,250	\$ 34,950	\$ 34,420	\$ 34,680
Total "Historical TriMas"						
Net sales.....	\$ 757,350	\$ 878,220	\$ 1,068,800	\$ 1,267,510	\$ 1,388,600	\$ 1,499,080
Operating profit.....	\$ 45,460	\$ 105,200	\$ 129,980	\$ 128,070	\$ 119,600	\$ 124,550
Total Special Items to consider in evaluating operating profit.....	\$ 21,350	\$ -	\$ 520	\$ 10,680	\$ 17,660	\$ 21,760
Excluding Special Items, operating profit would have been.....	\$ 66,810	\$ 105,200	\$ 130,500	\$ 138,750	\$ 137,260	\$ 146,310

Peer Capital Deployment Comparison



	Mkt. cap (\$ in millions)	S&P Ratings	5-year cumulative average capital allocation					M&A + Div + Repurchase as % mcap ⁽¹⁾	TSR%			Dividend payout ratio ⁽²⁾	Share repurchase ratio ⁽⁴⁾			
			Organic Growth	M&A	Debt repayment	Cash build	Share buyback		Dividend	5-year	3-year			LTM	Yield	
Aspirational / Premier-Industrials																
TriMas Corporation	\$1.3	BB-	25%	40%	21%	14%	12.1%	176%	28%	(19%)	(12%)	-	-	0.2%		
Calfax	6.2	BB+	18%	64%	8%	9%	60.3% ⁽⁵⁾	283%	50%	(31%)	0%	0.5%	5.8%	-		
DANAHER	65.7	A+	31%	49%	7%	9%	9.4%	98%	52%	13%	(3%)	0.3%	4.5%	2.2%		
DOVER	12.1	A	29%	23%	6%	25%	16%	9.7%	89%	53%	(11%)	(0%)	2.1%	29.5%	25.5%	
Honeywell	80.1	A	43%	13%	13%	7%	20%	5.6%	133%	77%	13%	3%	2.7%	43.4%	7.2%	
INEX	5.9	BBB	21%	20%	23%	17%	16%	6.6%	137%	80%	2%	(1%)	1.9%	59.7%	15.3%	
Darker	17.2	A	29%	10%	13%	20%	17%	12%	5.8%	87%	44%	(3%)	(7%)	1.8%	24.5%	16.7%
PENTAIR	11.2	BBB	21%	32%	6%	25%	14%	39.6% ⁽⁵⁾	85%	50%	(15%)	(1%)	2.9%	22.6%	47.4%	
ROPER	17.0	BBB	15%	56%	12%	9%	10.6%	183%	67%	23%	8%	0.7%	12.0%	-		
Mid-cap Industrials																
Altra Industrial Motion	0.7	NA	46%	23%	9%	13%	9%	5.8%	89%	61%	(18%)	(12%)	0.8%	14.8%	3.7%	
Barnes	2.2	NA	30%	29%	12%	9%	9%	12%	14.0%	103%	57%	7%	9%	1.6%	25.3%	10.8%
EnPro Industries	1.5	BB-	34%	31%	34%		8.1%	97%	51%	(14%)	(4%)	-	-	-		
LANTEC	4.3	NA	29%	21%	12%	13%	24%	6.2%	123%	42%	2%	(10%)	2.1%	36.2%	14.1%	
Nordson	5.0	NA	20%	45%	17%	9%	10.4%	133%	53%	9%	3%	1.1%	16.4%	21.5%		
RBC Bearings	1.7	NA	31%	23%	15%	29%	0.7%	136%	59%	21%	11%	-	-	0.3%		
REGAL	3.5	NA	25%	33%	17%	14%	8%	10.0%	30%	19%	6%	8%	1.2%	41.3%	1.5%	
REXNORD	2.7	NA	21%	37%	19%	22%	4.2%	NA	22%	1%	(4%)	-	-	0.3%		
TIMKEN	3.5	BBB-	46%	9%	11%	19%	14%	5.5%	73%	5%	(11%)	(8%)	2.0%	29.8%	18.7%	
Median	\$5.0		29%	29%	8%	11%	7%	9%	8.1%	101%	52%	2%	(1%)	1.2%	22.6%	7.2%

Source: Company filings and FactSet.
 Note: Standard market data since 10/1/2012.
 (1) Represents 5-year average of annual capital deployed in M&A, dividends and share repurchases as a percentage of market cap during the respective year.
 (2) Change in share price since closing price on December 3, 2014.
 (3) Dividend payout ratio defined as dividends paid / net income.
 (4) Share repurchase ratio defined as share repurchases, net of proceeds from issuance of stock options / EBITDA.
 (5) Includes transformative transactions of Charter by Calfax and Tyco Flow by Pentair.

■ Organic Growth
 ■ M&A
 ■ Debt repayment
■ Cash build
 ■ Share buyback
 ■ Dividend

Metric	Definition	Hurdle
Return on Invested Capital	NOPAT (excluding amortization) divided by Long-term debt + equity – cash	> WACC
Return on Net Tangible Assets	NOPAT (excluding amortization) divided by Total assets less goodwill & intangibles	> 25%
Operating Profit Margin	Operating Profit divided by Net Sales	> 15%

