



First Quarter 2017 Earnings Presentation

April 27, 2017

TriMas

Forward-Looking Statement

Any "forward-looking" statements, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, contained herein, including those relating to the Company's business, financial condition or future results, involve risks and uncertainties with respect to, including, but not limited to: the Company's leverage; liabilities imposed by the Company's debt instruments; market demand; competitive factors; supply constraints; material and energy costs; intangible assets, including goodwill or other intangible asset impairment charges; technology factors; litigation; government and regulatory actions; the Company's accounting policies; future trends; general economic and currency conditions; the potential impact of Brexit; various conditions specific to the Company's business and industry; the Company's ability to identify attractive acquisition candidates, successfully integrate acquired operations or realize the intended benefits of such acquisitions; potential costs and savings related to facility consolidation activities; future prospects of the Company; and other risks that are detailed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016. These risks and uncertainties may cause actual results to differ materially from those indicated by the forward-looking statements. All forward-looking statements made herein are based on information currently available, and the Company assumes no obligation to update any forward-looking statements.

Non-GAAP Financial Measures

In this presentation, certain non-GAAP financial measures may be used. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measure may be found in the Appendix at the end of this presentation or in the earnings releases available on the Company's website. Additional information is available at www.trimascorp.com under the "Investors" section.

Please see the Appendix for details regarding certain costs, expenses and other amounts or charges, collectively described as "Special Items," that are included in the determination of net income, earnings per share and/or cash flows from operating activities under GAAP, but that management believes should be separately considered when evaluating the quality of the Company's core operating results, given they may not reflect the ongoing activities of the business. Management believes that presenting these non-GAAP financial measures, on an after Special Items basis, provides useful information to investors by helping them identify underlying trends in the Company's businesses and facilitating comparisons of performance with prior and future periods. These non-GAAP financial measures should be considered in addition to, and not as a replacement for or superior to, the comparable GAAP financial measures.

Agenda



- 1. Quarter Highlights and Performance
- 2. Segment Summary
- 3. Outlook
- 4. Questions and Answers
- 5. Appendix

Presenters Include:

- Thomas Amato, President and Chief Executive Officer
- Robert Zalupski, Chief Financial Officer
- Sherry Lauderback, Vice President, Investor Relations



Quarter Highlights and Performance

2017 is off to a solid start...more work to do.

First Quarter Highlights

- First quarter results are showing positive signs from actions taken
 - » Operating under a redefined TriMas Business Model
- Accelerated business realignment efforts to drive improved performance
 - » Leveraged existing locations and exited facilities in Wolverhampton, UK (Energy); Reynosa, Mexico (Energy); and Greater Noida, India (Packaging)
 - » Approaching optimized manufacturing footprint for anticipated demand levels
- Focused on achieving or exceeding 2017 Plan





First Quarter Performance

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(Unaudited, dollars in millions, except per share amounts)

	Q1 2017	Q1 2016	Variance
Net Sales	\$199.8	\$202.9	(1.5%)
Operating Profit	\$15.7	\$16.5	(4.3%)
Excluding Special Items, Operating Profit would have been:	\$23.9	\$21.8	9.2%
Excluding Special Items, Operating Profit margin would have been:	11.9%	10.8%	110 bps
Net Income	\$7.0	\$8.3	(15.8%)
Excluding Special Items, Net Income would have been:	\$14.0	\$12.4	12.9%
Diluted Earnings Per Share	\$0.15	\$0.18	(16.7%)
Excluding Special Items, Diluted Earnings Per Share would have been:	\$0.30	\$0.27	11.1%

Note: Please see the Appendix for a detailed reconciliation to GAAP results.

- Q1 2017 net sales were lower than Q1 2016 by 1.5% as a result of currency and de-emphasizing certain regions in the Energy segment
 - On a constant currency basis, the Aerospace and Packaging segments increased 12% and 3%, respectively, driven by improved production throughput and product ramp-ups
- Accelerated realignment and continuous improvement initiatives lifted Q1 2017 operating profit, excluding Special Items, by 9.2% compared to the prior year
- Increased Q1 2017 EPS, excluding Special Items, by 11.1% to \$0.30, compared to Q1 2016

Improved performance as a result of accelerated realignment efforts.

(Unaudited, dollars in millions)

	Q1 2017	Q1 2016	Variance	Q4 2016	Variance
Free Cash Flow ⁽¹⁾	\$17.7	(\$5.9)	\$23.6	\$33.2	(\$15.5)
Capital Expenditures	\$10.7	\$6.0	\$4.8	\$8.9	\$1.8
Inventories	\$159.0	\$167.3	(\$8.3)	\$160.5	(\$1.5)
Total Debt	\$366.9	\$437.9	(\$71.0)	\$374.7	(\$7.8)
Cash	\$22.6	\$25.4	(\$2.8)	\$20.7	\$1.9
Net Debt	\$344.2	\$412.4	(\$68.2)	\$353.9	(\$9.7)

Note: Please see the Appendix for a detailed reconciliation to GAAP results.

⁽¹⁾ Free Cash Flow is defined as Net Cash Provided by/Used for Operating Activities, excluding the cash impact of Special Items, less Capital Expenditures.

- Reduced Net Debt by \$68.2 million to \$344.2 million compared to March 31, 2016
- Improved Free Cash Flow⁽¹⁾ by \$23.6 million to \$17.7 million compared to Q1 2016, through enhanced focus on performance and net working capital management
- Ended the quarter with cash and available liquidity of approximately \$169 million, and a leverage ratio of 2.5x

Increased focus on cash flow as a key component of the new TriMas Business Model.





Packaging Segment

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(Unaudited, dollars in millions)

Financial Summary	Q1 2017	Q1 2016	Variance
Sales	\$81.0	\$80.1	1.1%
Operating Profit, excluding Special Items	\$18.5	\$18.3	1.1%
Operating Margin, excluding Special Items	22.9%	22.9%	0 bps

Note: Please see the Appendix for a detailed reconciliation to GAAP results.

Quarterly Comments

- Sales increased 3% on a constant currency basis
- Growth in the Industrial, Health Beauty & Home Care, and Food & Beverage end markets
- Operating profit increased slightly, while margins remained solid

Markets, Products & Brands









Actions

- Consolidated Greater Noida location into Baddi, India facility to streamline infrastructure
- Completed new facility with expanded capacity in San Miguel, Mexico
- Leveraging innovation resources and support teams in India, the United Kingdom and the United States to drive new product growth

Positioning business for product innovation to drive future growth.

Aerospace Segment

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(Unaudited, dollars in millions)

Financial Summary	Q1 2017	Q1 2016	Variance
Sales	\$45.4	\$40.5	12.1%
Operating Profit, excluding Special Items	\$5.0	\$3.5	41.6%
Operating Margin, excluding Special Items	11.0%	8.7%	230 bps

Note: Please see the Appendix for a detailed reconciliation to GAAP results.

Quarterly Comments

- Increased sales due to improved production output and solid customer demand
- Operating profit and related margin increased due to higher sales levels and accelerated operational performance actions
- Continued progress on recovery plan more work to do

Markets, Products & Brands















Actions

- Continuing focus on increasing manufacturing output and improved production efficiencies
- Seeking to drive additional synergies across fastener businesses and further integrate platform
- Continuing efforts to better align product mix and focus
 production capacity to improve financial performance

Focusing on manufacturing and delivery performance.

Energy Segment



(Unaudited, dollars in millions)

Financial Summary	Q1 2017	Q1 2016	Variance
Sales	\$40.9	\$44.8	-8.5%
Operating Profit, excluding Special Items	\$2.5	\$1.1	133.0%
Operating Margin, excluding Special Items	6.2%	2.4%	380 bps

Note: Please see the Appendix for a detailed reconciliation to GAAP results.

Quarterly Comments

- Sales decreased due to de-emphasizing underperforming regions and reduced demand in oil and gas end markets (exited Wolverhampton, UK facility)
- Ceased production in Reynosa, Mexico facility in favor of leveraging existing Houston infrastructure
- Business realignment actions offsetting the profit impact
 of the lower sales levels

Actions

- On-going assessment of the global manufacturing and branch footprint to ensure optimal infrastructure for anticipated demand levels
- Driving continued manufacturing and operational improvements across all locations
- Expanding sales and development efforts of specialty products and new applications

Accelerating performance improvement plans.

Markets, Products & Brands





Engineered Components Segment

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(Unaudited, dollars in millions)

Financial Summary	Q1 2017	Q1 2016	Variance
Sales	\$32.5	\$37.5	-13.3%
Operating Profit, excluding Special Items	\$5.0	\$5.7	-13.1%
Operating Margin, excluding Special Items	15.3%	15.3%	0 bps

Note: Please see the Appendix for a detailed reconciliation to GAAP results.

Quarterly Comments

- Sales declined due to continued soft industrial end markets, customer consolidations, and reduced oil and natural gas well completions
- Flexed cost structure to hold operating profit margin
- Experiencing higher quote activity related to Arrow well jack engines and compressors

Markets, Products & Brands





Actions

- Continuing to manage through customer consolidations
 which impact steel cylinder demand and activity
- Seeking to enter new steel cylinder product-use markets such as hydrogen fuel cell applications
- Focusing on turning quote activity into additional sales of Arrow products

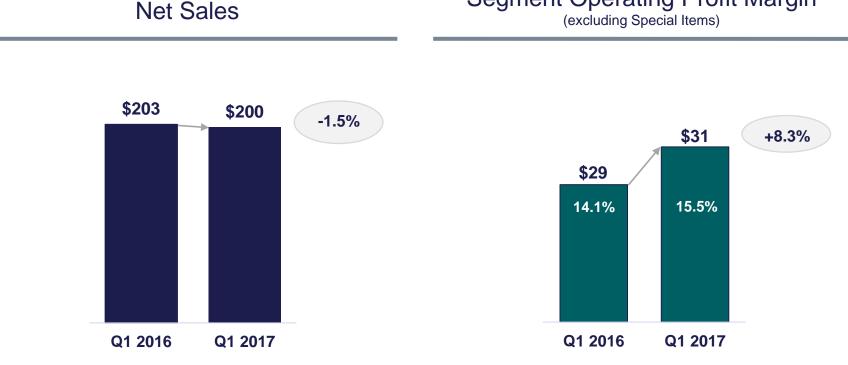
Tight cost management mitigating impact of lower end market volume.

Segment Performance Summary

(Unaudited, dollars in millions)

Segment Operating Profit Margin

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Note: Please see the detailed reconciliation to GAAP results in the Appendix.

Improvements driven by accelerated realignment actions.

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Full Year Outlook (as of 4/27/17)

Sales Growth	2% – 4%
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Earnings Per Share, diluted \$1.35 - \$1.45

Free Cash Flow⁽¹⁾

> 100% of net income

Note: All of the figures on this slide exclude any current and future Special Items.

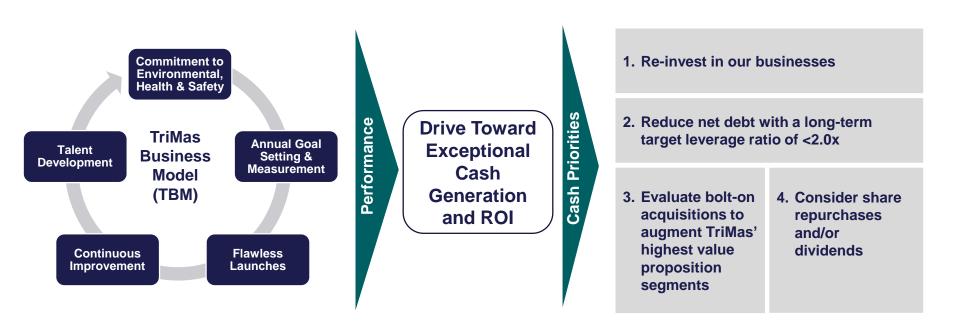
⁽¹⁾ Free Cash Flow is defined as Net Cash Provided by/Used for Operating Activities, excluding the cash impact of Special Items, less Capital Expenditures.

Reaffirming previously provided full year 2017 outlook.

Closing Comments



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Improve cash generation through performance to drive higher returns.



Questions and Answers





Condensed Consolidated Balance Sheet



(Dollars in thousands)

	March 31, 2017		De	December 31, 2016	
	(L	inaudited)			
Assets					
Current assets:					
Cash and cash equivalents	\$	22,640	\$	20,710	
Receivables, net		119,240		111,570	
Inventories		159,010		160,460	
Prepaid expenses and other current assets		7,980		16,060	
Total current assets		308,870		308,800	
Property and equipment, net		184,000		179,160	
Goodwill		316,110		315,080	
Other intangibles, net		209,100		213,920	
Other assets		34,810		34,690	
Total assets	\$	1,052,890	\$	1,051,650	
Liabilities and Shareholders' Equity					
Current liabilities:					
Current maturities, long-term debt	\$	13,770	\$	13,81	
Accounts payable		76,850		72,270	
Accrued liabilities		40,880		47,190	
Total current liabilities		131,500		133,270	
Long-term debt, net		353,110		360,840	
Deferred income taxes		8,070		5,910	
Other long-term liabilities		50,130		51,910	
Total liabilities		542,810		551,930	
Total shareholders' equity		510,080		499,720	
Total liabilities and shareholders' equity	\$	1,052,890	\$	1,051,650	

Consolidated Income Statement

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(Unaudited, dollars in thousands, except for per share amounts)

		Three mon Marc				
		2017		2016		
Net sales	\$	199,830	\$	202,880		
Cost of sales		(148,070)		(146,960)		
Gross profit		51,760		55,920		
Selling, general and administrative expenses		(36,020)		(39,470)		
Operating profit		15,740		16,450		
Other expense, net:						
Interest expense		(3,550)		(3,440)		
Other expense, net		(610)		(60)		
Other expense, net		(4,160)		(3,500)		
Income before income taxes		11,580		12,950		
Income tax expense		(4,590)		(4,650)		
Net income		6,990		8,300		
Earnings per share - basic:						
Net income per share	\$	0.15	\$	0.18		
Weighted average common shares - basic	4	5,570,495	4	15,278,990		
Earnings per share - diluted:						
Net income per share	\$	0.15	\$	0.18		
Weighted average common shares - diluted	4	5,908,958	4	5,654,816		

Consolidated Statement of Cash Flow



(Unaudited, dollars in thousands)

	Three mor Marc	nded
	 2017	 2016
Cash Flows from Operating Activities: Net income	\$ 6,990	\$ 8,300
Adjustments to reconcile net income to net cash provided by (used for) operating activities:		
Loss on dispositions of assets	4,170	590
Depreciation	5,800	5,940
Amortization of intangible assets	4,990	5,100
Amortization of debt issue costs	350	340
Deferred income taxes	1,870	(20
Non-cash compensation expense	1,470	1,970
Tax effect from stock based compensation	-	620
Increase in receivables	(7,590)	(11,210
(Increase) decrease in inventories	(420)	330
Decrease in prepaid expenses and other assets	8,070	7,700
Decrease in accounts payable and accrued liabilities	(3,160)	(23,660
Other operating activities.	(570)	660
Net cash provided by (used for) operating activities	 21,970	 (3,340
Capital expenditures Net proceeds from dispositions of property and equipment Net cash used for investing activities	 (10,740) <u>30</u> (10,710)	 (5,980 120 (5,860
Cash Flows from Financing Activities:		
Repayments of borrowings on term loan facilities	(3,470)	(3,470
Proceeds from borrowings on revolving credit and accounts receivable facilities	186,640	117,130
Repayments of borrowings on revolving credit and accounts receivable facilities	(191,760)	(97,220
Shares surrendered upon options and restricted stock vesting to cover taxes	(450)	(650
Other financing activities	(290)	(620
Net cash provided by (used for) financing activities.	 (9,330)	 15,170
	 (0,000)	 10,170
Cash and Cash Equivalents:		
Net increase for the period	1,930	5,970
At beginning of period	 20,710	 19,450
At end of period	\$ 22,640	\$ 25,420
Supplemental disclosure of cash flow information:		
Cash paid for interest	\$ 3,050	\$ 2,980
Cash paid for taxes	\$ 1,230	\$ 1,780

Company & Segment Financial Information



(Unaudited, dollars in thousands)

ands) Three mon						
		2017		2016		
Packaging	•	00.000	•	00.440		
Net sales	\$	80,960	\$	80,110		
Operating profit.	\$	16,850	\$	17,840		
Special Items to consider in evaluating operating profit:	•	4 070	•	170		
Business restructuring and severance costs	\$	1,670	\$	470		
Excluding Special Items, operating profit would have been	\$	18,520	\$	18,310		
Aerospace						
Net sales	\$	45,420	\$	40,500		
Operating profit	\$	5,000	\$	3,460		
Special Items to consider in evaluating operating profit:						
Business restructuring and severance costs	\$	-	\$	70		
Excluding Special Items, operating profit would have been	\$	5,000	\$	3,530		
Energy						
Net sales.	\$	40,930	\$	44,750		
Operating loss	\$	(3,900)	\$	(3,610)		
Special Items to consider in evaluating operating profit:	Ŷ	(0,000)	Ŷ	(0,010)		
Business restructuring and severance costs	\$	6,440	\$	4,700		
Excluding Special Items, operating profit would have been	\$	2,540	\$	1,090		
Engineered Components						
Net sales.	\$	32,520	\$	37,520		
Operating profit	\$	4,980	\$	5,580		
Special Items to consider in evaluating operating profit:	Ψ	1,000	Ψ	0,000		
Business restructuring and severance costs	\$	-	\$	150		
Excluding Special Items, operating profit would have been	\$	4,980	\$	5,730		
Corporate expenses						
	¢	(7 100)	\$	(6 920)		
Operating loss	\$	(7,190)	Ф	(6,820)		
Total Company						
Net sales	\$	199,830	\$	202,880		
Operating profit	\$	15,740	\$	16,450		
Total Special Items to consider in evaluating operating profit	\$	8,110	\$	5,390		
Excluding Special Items, operating profit would have been	\$	23,850	\$	21,840		

Additional Information Regarding Special Items TriMas

(Unaudited, dollars in thousands, except for per share amounts)

		Three mor Marc	nths en h 31,	ded
		2017		2016
Net income, as reported	\$	6,990	\$	8,300
After-tax impact of Special Items to consider in evaluating quality of net income:				
Business restructuring and severance costs		7,000		4,090
Excluding Special Items, net income would have been	\$	13,990	\$	12,390

	Three months ended March 31,						
	2	017	2016				
Diluted earnings per share, as reported	\$	0.15	\$	0.18			
After-tax impact of Special Items to consider in evaluating quality of EPS: Business restructuring and severance costs		0.15		0.09			
Excluding Special Items, EPS would have been	\$	0.30	\$	0.27			
Weighted-average shares outstanding	45,	908,958	45,	654,816			

	Three months ended March 31,				
	 2017		2016		
Operating profit (excluding Special Items)	\$ 23,850	\$	21,840		
Corporate expenses (excluding Special Items)	 7,190		6,820		
Segment operating profit (excluding Special Items)	\$ 31,040	\$	28,660		
Segment operating profit margin (excluding Special Items)	15.5%		14.1%		

Additional Information Regarding Special Items TriMas

(Unaudited, dollars in thousands)

	Three months ended March 31,											
			:	2017						2016		
					E	xcluding					Ex	cluding
	As reported		Special Items Special Items		ecial Items	As reported		Special Items		Special Items		
Net cash provided by (used for) operating activities	\$	21,970	\$	6,490	\$	28,460	\$	(3,340)	\$	3,440	\$	100
Less: Capital expenditures		(10,740)		-		(10,740)		(5,980)		-		(5,980)
Free Cash Flow		11,230		6,490		17,720		(9,320)		3,440		(5,880)
Net income		6,990		7,000		13,990		8,300		4,090		12,390
Free Cash Flow as a percentage of net income		161%				127%		-112%				-47%

	N	larch 31, 2017	Dec	ember 31, 2016	March 31, 2016	
Current maturities, long-term debt	\$	13,770	\$	13,810	\$	13,840
Long-term debt, net		353,110		360,840		424,010
Long-term Debt		366,880		374,650		437,850
Less: Cash and cash equivalents		22,640		20,710		25,420
Net Debt	\$	344,240	\$	353,940	\$	412,430

LTM Bank EBITDA and Ratios

(Unaudited, dollars in thousands)

	N	larch 31, 2017	December 31, 2016			
Net loss for the twelve months ended	\$	\$ (41,110)		(39,800)		
Interest expense		13,830		13,720		
Depreciation and amortization		44,610		44,860		
Extraordinary non-cash charges		98,900		98,900		
Non-cash compensation expense		6,440		6,940		
Other non-cash expenses or losses		12,070		8,180		
Non-recurring expenses or costs		13,700		11,400		
Acquisition integration costs		690		1,460		
Bank EBITDA - LTM Ended (1)	\$	149,130	\$	145,660		
¹⁾ As defined in the Credit Agreement dated June 30, 2015. <u>Key Ratios:</u>		March 31, 2017	Dec	cember 31, 2016		
Bank LTM EBITDA	\$	149,130	\$	145,660		
Interest Coverage Ratio		12.03 x		11.94		
Leverage Ratio		2.52 x		2.63		